VIRGINIA BEACH PARKS & RECREATION

is dedicated to promoting healthy lifestyles and protecting our environment. We ensure all residents — regardless of their physical, social, and economic circumstances — can access our programs. As a department, we strive to enhance the quality of life for our community by improving the physical and mental well-being of our residents.
Looking back over the past year and thinking about all of the incredible achievements yet to come, a common theme emerges from this annual report – coming together.

Not only are we seeing important projects and programs coming to fruition for our city, we are also seeing the community, our staff, and other city departments joining forces in new ways.

Throughout this report, you’ll see the energy and passion created by people being part of something bigger than themselves that is making our amazing progress possible. Whether it’s a big Planning, Design & Development project like the new Woodstock Park Improvement Project in partnership with HRSD, or the inclusive sensory tent our Inclusion Services team brings to park events, it is the coming together of resources, expertise, and enthusiasm that allows us to best meet the needs of the community and address our community priorities.

It’s our park events staff working with the Virginia Beach Parks & Recreation Foundation to provide family friendly special events with a beverage tent. Funds raised by the Foundation provide youth scholarships for rec center programs, free swimming lessons for second graders and other important projects.

It’s our Park & Landscape Services crews lending their skills to the planners of the Something in the Water Festival for one of the largest oceanfront events ever staged during the spring.

It’s our Youth Opportunities Office engaging 15 city departments, Virginia Beach City Public Schools, Virginia Cooperative Extension, and eight private companies to provide on-the-job learning experiences that will stay with our 108 summer youth employees for the rest of their lives. It’s our Recreation Services staff creating an innovative summer camp program to join with non-profit agencies to provide a volunteer camp experience for youth that allows them to explore what it means to give back to their community.

It’s our Aquatics team coming together with the World Waterpark Association and the global aquatics industry to participate in the World’s Largest Swim Lesson™, an event created to build awareness about water safety and the importance of teaching children to swim to prevent drowning.

It’s recreation centers and park facilities coming together with the Office of Cultural Affairs to bring the arts to the community through public art displays and cultural events. Sadly, it is the whole city coming together, bonded by the strength and resilience needed to move forward after tragedy struck the city on May 31, 2019.

Last but not least, it is elected council members, appointed commissions and city leadership representing our wonderful citizens to establish priorities and provide the resources we need to fulfill our vision to be the national leader in providing enriching and memorable lifelong experiences.

As we move ahead, we will continue to look for ways to come together and we invite you to come along to enjoy the ride!

Sincerely,

Michael & Mike
OUR VISION
To be the national leader in providing enriching and memorable lifelong experiences

OUR MISSION
Exceed community expectations in an inclusive, innovative, and sustainable manner
Virginia Beach Parks & Recreation manages 293 city park sites, more than 7,093 acres of parks and open space, seven community recreation centers, a municipal marina, and an athletic complex. The department offers year-round recreational opportunities that include aquatic, fitness and outdoor programs, therapeutic recreation programs, inclusion services, community events, and adult and children’s sports leagues. We are the largest child care provider in the city, operating before and after school programs, early childhood programs, and day camps when school is out of session. Parks & Recreation also provides landscape services and maintenance for municipal buildings, public schools, park sites, roadways, and the oceanfront.

**Virginia Beach Parks & Recreation**

**Commission**

J. Michael Fentress, CHAIR
Joan Davis, VICE CHAIR
William Brunke, IV
Patricia Dolan
Jill Ewell
Sharon Felton
Kema Geroux
Alex Hakim
Joseph Monaco
Garland Payne
Nandi Perry
Kenneth Reid
Hugh Tierney

**Foundation**

Pete Striffler, P.E.,
CHAIR OF THE BOARD
Nick Anoia, PRESIDENT
Susie Walston, VICE PRESIDENT
Jeffrey W. Breeser, SECRETARY
Fred Kirschbaum, TREASURER
Kevin Bonniwell
Walter T. Camp
Barbara Duke
Daniel D. “Dan” Edwards
J. Michael Fentress
Tracey Fink
Ron Kaufman
Diana Richardson

**Our Community’s Priorities**

**Community Access**
Physically, economically, and socially support community access

**Protect the Environment**
Enable citizens and visitors to enjoy our outdoor environment

**Promote Healthy Lifestyles**
Enable citizens and visitors to pursue healthy, active lifestyles and provide access to recreation facilities

**Ensure the Stewardship of Funds, Facilities, and Public Lands**
Improve and maintain existing parks, playgrounds, and recreation centers
Creating New Membership Options for Families and Seniors

Recreation centers made an effort to engage youth, families, and seniors with new membership options designed to fit their budgets and lifestyles.

A family membership package was launched in fall 2018 to provide a value bundle that includes up to two adults and three youth memberships along with unlimited drop-in childcare, offering a savings of more than $550 off the cost of individual plans. Also new, this option allows for a payment plan to alleviate the financial burden of paying the entire amount at once.

During the pilot program, 139 family packages were sold (representing 230 unique adult annual memberships, 279 youth and 236 child care memberships.)

Another new option, “Silver and Fit” for the senior population, is covered by many Medicare providers in addition to “Silver Sneakers” membership. Both programs offer an opportunity for local seniors to stay fit in a supervised group fitness program and access the recreation centers.
WORKING TOGETHER ON FITNESS GOALS
From personal training to group fitness programs, the recreation centers staffed up to provide the support many patrons need to meet their health and wellness goals.

Personal trainers are now available at six of the seven rec centers, providing an affordable resource for the one-on-one attention many patrons need and desire.

19 IN 19 FITNESS CHALLENGE
A New Year’s challenge offered up free group fitness classes during the first two months of the year. Participants who attended 19 classes over that time were eligible to win prizes including a free premier membership and/or personal training sessions. More than 400 people took part in the challenge!

Along with our quarterly Les Mills launches of new group fitness choreography, this fun and healthy challenge exposed hundreds of residents to a wide range of programs – from Yoga to Zumba.

FITNESS

150,165
DROP-IN GROUP FITNESS ATTENDANCE

8,509
DROP-IN GROUP FITNESS CLASSES
Playing it Safer with Football Passing League

The Sports Management Division adapted to changing sports markets by offering a coed youth football 7v7 passing league, which grew to 208 players ages 7-14. The league fielded 20 teams, offering 39 games of limited-contact football during the spring season.

The division also managed and hosted these sports leagues (youth leagues in partnership with Virginia Beach area recreation associations):
- Youth Tackle Football
- Youth Volleyball
- Adult & Youth Basketball
- Adult & Youth Softball
- Adult Spring & Fall Sand Football
Out-of-School Time Programs celebrated an incredible 25 years of Safety Camp in 2019! This tried and true program is an amazingly unique spring break camp opportunity for Virginia Beach third graders to learn the fundamentals of how to be safe in their daily lives. Virginia Beach Parks & Recreation joins forces with other city departments and agencies to demonstrate and teach important lessons on fire safety, crime prevention, cyber threats, water safety and more. Participants not only learn skills and information that they’ll remember their whole lives, but they also have a ton of fun along the way!
AQUATICS

SWIMMING LESSONS SAVE LIVES
More than 300 summer campers got a free swim lesson during the World’s Largest Swim Lesson™ on June 20. It was the first time the city’s aquatics program participated in the worldwide event designed to prevent drowning deaths. The children learned safety awareness skills and basic swim instructions, such as how to float and kick to safety at four participating rec centers – Princess Anne, Seatack, Williams Farm and Bayside.

Watch our video about the World's Largest Swim Lesson
VBGOV.COM/SWIM
Students on the Swim (SOS) is a partnership between Virginia Beach Parks & Recreation and Virginia Beach Public Schools to provide second graders with two weeks of swim lessons during the school year. The program, funded by private donations through the Virginia Beach Parks & Recreation Foundation, grew to 27 schools last year.

The Virginia Beach Aquatics Program was recognized as Number 5 on the Top 10 List of Red Cross Learn to Swim Providers. The team provided 7,833 lessons during calendar year 2018. Registration for private lessons and learn-to-swim classes saw an increase of 16% over last fiscal year as the aquatics programs continue to grow.
PROTECTION OF THE ENVIRONMENT

AWARDS

39th consecutive year that Virginia Beach has been honored by the National Arbor Day Foundation with a Tree City USA Award.
SAVING LIVE OAK TREES

A new Live Oak preservation partnership between Parks & Recreation and Public Works was initiated at the Lynnhaven Boat Ramp on Shore Drive in 2018. Mature Live Oaks adjacent to the new Lesner Bridge that were originally scheduled for removal received specialized crown cleanings. In addition, a recycled rubber paving surface that is pervious to storm water was installed to replace damaged concrete and improve the compacted soil. Pervious paving allows moisture to penetrate into the tree roots below. The Live Oak is the city’s official tree.

CYCLICAL RESIDENTIAL TREE MAINTENANCE (CRTM)

Park & Landscape Services’ CRTM program was developed to address the need for regular pruning of street trees in Virginia Beach neighborhoods. Last year, we carried out street tree pruning in 12 neighborhoods throughout the city, for a total of 5,511 trees.

PLANTING TREES

Over 800 trees were contractually planted on City properties in 2018. More than 7,200 trees have been planted in Virginia Beach parks and along city streets since 2012. For more on the status of trees in the city, visit VBgov.com/trees and download the latest State of the Urban Forest report.
COMMUNITY ACCESS

THERAPEUTIC RECREATION PAINTS A PRETTY PICTURE

Paint Nights were a big hit for youth and adult Therapeutic Recreation (TR) participants last year! Thanks to the talents of one of our TR interns, participants learned the basics of canvas painting to create masterpieces they could be proud to call their own. The activity was such a hit that these paint night special events are continuing to be offered regularly.

TR Supervisors mentored six recreational therapy interns working toward their certification. They came from five universities across Virginia and Pennsylvania, putting in more than 2,640 hours, learning from staff and gaining valuable hands-on practical experience with participants who have various disabilities.
INTRODUCING THE SENSORY ZONE

Inclusion Services Unit worked with recreation centers and park’s teams to offer a respite from the noise and crowds at events for individuals who have sensitivity to those experiences such as those with Autism, sensory processing disorders, and even Post-Traumatic Stress Disorder. Known as “The Sensory Zone,” the tented area is a relaxing escape where people can soothe and calm themselves. Staffed by specially trained Inclusion and Therapeutic Recreation team members, the zone offers soothing activities for each sensory area (hearing, visual, tactile) so that participants can regroup and then get back to enjoying the event.

“The Sensory Friendly Hour” was introduced at the Touch-a-Truck event, at Williams Farm Park to designate a time when the trucks do not use lights or sirens that might overwhelm attendees who are sensitive to them.
WHO LET THE DOGS OUT? BAND, BARKS, AND BREWS COME TO RED WING PARK

The event was for the dogs, but the people there seemed to love it too! Woofstock VB was the newest free park event added to the 2019 event season in partnership with the Virginia Beach Animal Care and Adoption Center. The event brought an estimated 3,000 guests and their furry friends out to enjoy a gorgeous day with live music by local bands Free For All and PowerDaze, food trucks, and adult beverages from Wasserhund Brewery being sold to benefit the Virginia Beach Parks & Recreation Foundation. With sponsor support from Lidl grocery store, the event also brought out local animal welfare groups and pet product vendors. Held at Red Wing Park, home to one of the department’s three dog parks, the festive afternoon affair also coincided with the elimination of fees for use of the city’s dog and skate parks that took effect April 1.

“GORGEOUS! I came in with a headache and left in robust spirits. This place [Red Wing Park] is absolutely beautiful, gorgeous, stunning, breathtaking. Best in the spring. Perfect for relaxation, wedding ceremonies and photo shoots.”
Sruly Wettenstein
PARTYING WITH PURPOSE AT LITTLE ISLAND PARK 
& FISHING PIER

The summer of 2018 saw the success of two Party at the Pier events sponsored once again by our friends at Siebert Realty. Approximately 3,700 “partiers” danced the nights away to bands BuckShot and The Rhondels right on the sand at Little Island Park.

New to this year’s events was the addition of beer and wine sales with proceeds benefiting the Virginia Beach Parks & Recreation Foundation, a 501c3 nonprofit that raises funds to support programs like Students on the Swim (SOS) and the purchase of equipment like beach wheelchairs and AEDs.

2004 
FIRST OFFICIAL MEETING OF VBPR FOUNDATION

$333,000 
TOTAL VBPR FOUNDATION CONTRIBUTION TO CITY
ENSURE THE STEWARDSHIP OF FUNDS, FACILITIES, AND PUBLIC LANDS

EXCITING IMPROVEMENTS UNDERWAY AT MOUNT TRASHMORE

The new ADA compliant boardwalk and scenic overlook at Mount Trashmore Park was opened for public use in summer 2018. This is one of many exciting upgrades and improvements being made to the city's most popular park!

AWARDS

Virginia Recreation and Park Society 2017 Best New Facility (Bricks and Mortar) – Population greater than 100,000 Kempsville Community Recreation Center
WOODSTOCK PARK IMPROVEMENT PROJECT DELIVERS BENEFITS FOR ALL

Woodstock Park is getting a complete makeover – including a brand new, cutting edge skate park - thanks to a public/private partnership with HRSD (Hampton Roads Sanitation District.) The two-year renovation project began in June 2019 after months of collaboration and planning by Virginia Beach Parks & Recreation (VBPR), HRSD, and the project’s design partners and engineers.

HRSD is constructing a 5.2 million gallon offline storage tank to meet regulatory obligations and reduce the risk of sanitary sewer overflows during heavy rain events. The wet weather offline storage tank will be built underground and a new skate facility will be placed on top being designed by Team Pain with significant input from the local skate and wheeled sport community. As a result of this successful partnership, VBPR is able to make other upgrades to the park simultaneously including new pavilions, playground equipment, a family restroom, and improved parking. The project is anticipated to be completed in summer 2021.
INCREASING ACCESS TO DOG AND SKATE PARKS BY ELIMINATING FEES

With a budget proposal that went before City Council in May and special permission from the City Manager to begin the change on April 1, Virginia Beach Parks & Recreation officially eliminated user fees for its three dog parks and three skate park facilities.

With a department goal to increase public access to parks and programs for residents, improved customer service and increased efficiencies were other important reasons for the change. Registering to use the dog and skate parks was a very cumbersome process which included users having to drive to off-site locations in order to complete transactions plus requiring excessive paperwork.

Ultimately, by providing free dog and skate parks, Parks & Recreation encourages residents to take advantage of the city’s incredible outdoor recreation amenities and make it as easy as possible for them to do so.
Through a partnership with the Office of Cultural Affairs, original art murals now greet visitors at three community recreation centers – Bayside, Princess Anne, and Great Neck. The designs were chosen by residents via an online voting system, the same as for the art installation on the steps at Mount Trashmore.

*Not pictured, Navid Rahman – mural located at Bayside Recreation Center

Aimee Bruce – mural located at Princess Anne Recreation Center

Rosemarie Spracklin – mural located at Great Neck Recreation Center
Our mascots, Barks & Rex, made their debut during July is Parks & Recreation Month, putting in appearances at Family Fun Nights throughout the month. They have quickly become popular additions to the event scene, patiently posing for selfies with fans of all ages throughout the community.

More than 1,300 guests interacted with staff for wholesome family activities ranging from nerf battles, to human foosball, to free fitness programs at six free events during the month.
INSTILLING A LOVE FOR VOLUNTEERISM IN OUR YOUTH

While the department offers summer camps for many different interests and abilities each year, the launch of the VBe Better Youth Volunteer Camp presented a week-long journey of community service and volunteerism for campers. Each participant gained 35-hours of community service with nonprofit organizations throughout the city. Both the kids and parents raved about the experience – what it taught them and the incredible feeling they received from giving back to their community and learning about all the different ways to lend a hand and get involved.
A FULL COURT PRESS TO ENGAGE TEENS

Recreation center staff are stepping up their game when it comes to teen programming and new youth basketball leagues are just the start. This summer, an organized rec center league for youth age 8-17 was offered. One of the program highlights was a “Shooting for the Stars” workshop held at Williams Farm Recreation Center featuring former NBA stars Wali Jones and Coach Ken Hamilton along with local coaching talent from Old Dominion University. These young athletes were not only exposed to the fundamentals of sports that build character and self-esteem through this workshop, but also uncovered skills that assist in the development of positive relationships with their peers and seek healthy alternatives to bad decision-making.
YOUTH OPPORTUNITIES OFFICE

FAMILIES GIVEN ACCESS TO PARKS AND RECREATION SERVICES THROUGH THE YOUTH SCHOLARSHIP FUND

FY 18: 56
FY 17: 48

FINDING A NEW GROOVE IN THE TEEN MEDIA STUDIO

The Youth Opportunities Office (YOO) is now overseeing programming at the Williams Farm Teen Media Studio to expand opportunities for local youth to learn and create multi-media projects. They are focused on introducing and encouraging teens to learn about the field of digital media by providing hands-on opportunities to explore new ideas, new forms of expression, and new experiences through digital media with state of the art equipment. The center offers support to clubs and camps with small group instruction and collaboration to help teens enhance their professional or leisure portfolios. The program also fosters partnerships with city and community organizations such as Bayside Middle School, Bayside High School, Girls Excellence Club, Teens with a Purpose, and Twin Canal Community.

SUMMER YOUTH EMPLOYMENT PROGRAM (SYEP)

105 SUMMER YOUTH EMPLOYMENT PROGRAM PARTICIPANTS
25 CITY DEPARTMENTS & PRIVATE BUSINESSES PROVIDED EMPLOYMENT OPPORTUNITIES
25,549 HOURS OF MEANINGFUL WORK EXPERIENCE
$213,947 INCOME EARNED BY YOUTH

MAYORS YOUTH LEADERS IN ACTION (MYLA)

MYLA MEMBERS COMPLETED OVER 2654 HOURS OF COMMUNITY SERVICE AT 29 COMMUNITY EVENTS
ANSWERING THE CALL TO SHOW THE WORLD VIRGINIA BEACH AT ITS BEST

Park & Landscape Services helped roll out the welcome mat for tens of thousands of guests who arrived in April for the inaugural Something in the Water Festival. The nationally acclaimed music event was an ode to the region by ten-time Grammy winning musician and hometown hero, Pharrell Williams. Parks & Recreation crews answered the call to ready the city and show the world how beautiful it can be.

The resort team put their normal summer schedule into overdrive six weeks earlier than usual, freshening up flower beds and mulching the entire boardwalk area, along with installing over 1,000 custom banners along oceanfront streets. They also assisted artists to help with the installation of 11 temporary murals leading up to the event. During the festival, they worked early morning until late evenings to keep the pedestrian path from 17th, 18th, and 19th Streets free from litter and festival debris.

When Pharrell arrived to dedicate the community garden at Seatack Elementary School, the school was ready for prime time, thanks to the teamwork of the East Zone Maintenance, Resort, Horticulture, and Life Cycle teams who helped create the gardens and spruced up the grounds at Seatack and Birdneck Elementary Schools.

18 DAYS MAINTENANCE CYCLE FOR DIVIDED ROADWAYS
168 LINEAR MILES MOWED
PROVIDING ACCESSIBILITY AND LEGENDARY CUSTOMER SERVICE

Virginia Beach Parks & Recreation team members are always striving to create ways for residents to become active in our programs and facilities while also delivering an unparalleled customer experience. A letter from Virginia Beach resident Pamela Kellman was a great example of how staff are doing just that!

“Last week, my daughters and I went to the playground on Gideon Road. There were staff painting the playground equipment. They noticed one of my daughters was in a wheelchair so they offered to install a special swing the next time they come by. Yesterday, I went back to the playground and there it was – a new swing set suitable for disabled children. Thank you so much!”

ADOPT-A-PROGRAM

The Adopt-A-Program encourages individual responsibility for our environment through scheduled litter pick ups.

- 2,910 VOLUNTEERS
- 4,524 VOLUNTEER HOURS
- 23,706 LBS. OF TRASH & DEBRIS COLLECTED
- 117 CITY LOCATIONS
- 62% OF RESIDENTS LIVE WITHIN A 10 MINUTE WALK TO A PARK
- 2,967,840 PARK VISITORS IN FY 18-19
LOOKING OUT FOR WORKING FAMILIES

When it looked like Hurricane Florence was taking aim at Virginia Beach in late 2018, schools were cancelled, but most businesses and City offices remained open, leaving many working parents scrambling for childcare. Without hesitation, Our Out-of-School Time (OST) and Recreation Services staff came to the rescue by offering free day camps for children currently enrolled in our before and after school programs. Kids had a blast, while parents were able to go to work knowing their children were in great hands. The positive feedback, thanks, and praise from residents on social media for this on-the-fly solution was astounding!

Parks & Recreation stepped up to the plate for working families yet again when an unprecedented 35-day government shutdown left federal employees without paychecks even as many of them stayed on the job. Jumping into action, arrangements were made to offer deferred payments for those who needed it to ensure their childcare would not be disrupted, providing families with peace of mind during a highly stressful situation.

OUT-OF-SCHOOL-TIME PROGRAMS

 VB Parks & Rec liked
maryboubou @mammaboubou · 1d
This is how a community steps up! Thank you @VBParksRec

VB Parks & Rec @VBParksRec
UPDATE: Parks and Recreation will be offering a free all day camp program on Tuesday, September 11 from 7am - 6 pm for youth currently registered in our Out of School Time before/aft...
THE JOURNEY FROM CHILDCARE TO YOUTH DEVELOPMENT

The Out-of-School Time Programs Unit began year one of “Our Quality Journey” – a comprehensive program of assessment and development launched at ten elementary school sites. The goal is to create a culture shift that will instill confidence and leadership skills in the children by empowering them to have a role in development of the activities and programs.

“Doing the Youth Program Quality Intervention (YPQI) assessment gave me so many more ideas that cannot only help the 4th and 5th graders be leaders in the program, but can be beneficial to the program overall. Things such as using feedback and reflection WITH the kids, to see how their days were – whether at school or at the end of program and/or games. I realized input from the kids is so important.”

Travis Sanford
Activity Center Leader, Red Mill Elementary School KidzQuest Program
STORYTELLING CREATES AWARENESS FOR ALL PARKS & REC HAS TO OFFER

It’s not just data that helps measure the impact of our services on the community. The Marketing and Resource Development (MRD) team works hard to tell the stories of our staff and customers who benefit from all the department has to offer.

One such story was that of a local Navy veteran and double-amputee named Felix Rodriquez. After losing his legs and hitting a low, Felix decided to get back into shape and seize control of his life again. He found support and just what he needed at his community recreation center. With his consent, the MRD team helped tell Felix’s story through video, pitching print news articles, social media, and even in TV, print and digital advertisements. In each of these mediums and through Felix’s own words, we were able to show and create awareness of how Parks & Recreation can be such a valuable and instrumental resource in so many individual’s lives.
MEETING CUSTOMERS WHERE THEY ARE

The Parks & Recreation marketing strategy has adapted to the ever-changing world of digital marketing to reach residents where they consume information – mainly, their digital devices. Streaming commercials, display ads on apps and websites, YouTube, Google, social media advertising and geo-targeting by location are all now part of the marketing mix. Whether it’s promoting summer camps to parents or reminding local athletes to register for our sports leagues, the MRD team is spreading the word in a strategic and diverse mix of messages and formats.

Two aquatics specialists and swim instructors appeared in swim safety messages during local broadcast news segments and social media advertising. Aquatics specialists also did interviews for local news on swimming safety.
RECREATION CENTER

MEMBERSHIPS
1,754,900

RECREATION CENTER MEMBERSHIP CARD SCANS
95,178

RESIDENT RECREATION CENTER MEMBERSHIPS SOLD
91,885

UNIQUE RECREATION CENTER MEMBERS

PROGRAM REGISTRATIONS
1,749

OUTDOOR & ENVIRONMENTAL PROGRAM REGISTRATIONS
2,585

FOREVER YOUNG PROGRAM REGISTRATIONS

DEPARTMENT

TEAM MEMBERS
470

FULL-TIME TEAM MEMBERS
1079

PART-TIME TEAM MEMBERS

VOLUNTEERS
5,579

VOLUNTEERS
103,482

VOLUNTEER HOURS
49

VOLUNTEERS EQUIVALENT TO FULL-TIME EMPLOYEES

ESTIMATED VALUE OF VOLUNTEER TIME
$2,631,546
BIKEWAYS & TRAILS

- 300 miles of bikeways, trails & wide sidewalks
- 21 miles of bike lanes
- 37 miles of signed bike routes
- 54 miles of widened outside lanes
- 48 miles of paved shoulders
- 58 miles of shared-use paths
- 63 miles of 8+ foot-wide sidewalks
- 24 miles of soft paths

PHOTO LOCATION: GREAT NECK PARK
FINANCIAL OVERVIEW
FISCAL YEAR 18-19

WHERE IT COMES FROM

- **GENERAL FUND**: $19,923,020 (28.9%)
- **RECREATION CENTER REFERENDUM**: $19,418,709 (28.1%)
- **FEES AND CHARGES**: $17,152,026 (24.9%)
- **STATE FUNDS FOR LANDSCAPING ROADWAYS**: $5,925,763 (8.6%)
- **OPEN SPACE FUND**: $5,629,899 (8.2%)
- **OTHER**: $945,135 (1.4%)

CITY OPERATING BUDGET
$2,009,080,703

- **PARKS & RECREATION**: $68,994,552 (3.4%)
- **ALL OTHERS**: $1,940,086,151 (96.6%)